

M.A. [FIRST SEMESTER] EXAMINATION 2013.

(1)

SUBJECT: PUBLIC ADMINISTRATION

PAPER: Third [III]

Title: ADMINISTRATIVE ORGANIZATION:  
PRINCIPLES & STRUCTURES

Code: AS - 2078

MODEL ANSWER

SECTION - A (2013-14)

- [Q1] Mooney. [Q2] (i) They are Purposeful, Complex human collectivities.  
(ii) They are characterized by secondary (impersonal) relationship  
(iii) They are specialized and limited goals  
(iv) They are characterized by sustained co-operative activity.  
(v) They are integrated within a larger social system  
(vi) They provide services & products to their environment.  
(vii) They are dependent upon exchanges with their environment.
- [Q3] (i) It causes inordinate delay in the disposal of work due to red tapism.  
(ii) It discourages the initiative & drive of the lower level personnel resulting in

Indecisiveness & Inefficiency. (2)

- (iii) It is not conducive for the growth of dynamic human relations among members of the organisation, as it brings too much rigidity in administration.
- (iv) It makes the organisation tall.
- (v) It creates Superior-Subordinate relationship due to difference at various levels in the following respects.
  - (A) Distribution of authority & privileges
  - (B) Nature of responsibilities
  - (C) Pay scales
  - (D) Qualification & qualities of the staff.

[84] Function, Time, Space, Personality, Delegation of authority, Tradition & environment of the organisation, Techniques of supervision

[85] Henry Fayol [86] Alter ego

- [87]
- i) To secure cooperation of states in the execution of the plan.
  - ii) To strengthen and mobilize the efforts of resources of the nation in support of the plan.
  - iii) To promote common economic policies in all vital spheres.
  - iv) To ensure balanced & rapid development of all parts of the country.

[Q8] centre or states or centre & states both. (3)

[Q9] Law, Tradition, Delegation.

[Q10] March 1950

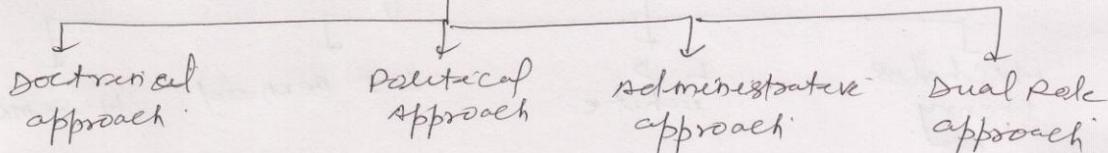
[SECTION - B]  
2010S - OT]

[Q11] (a) Introduction (why Decentralisation)

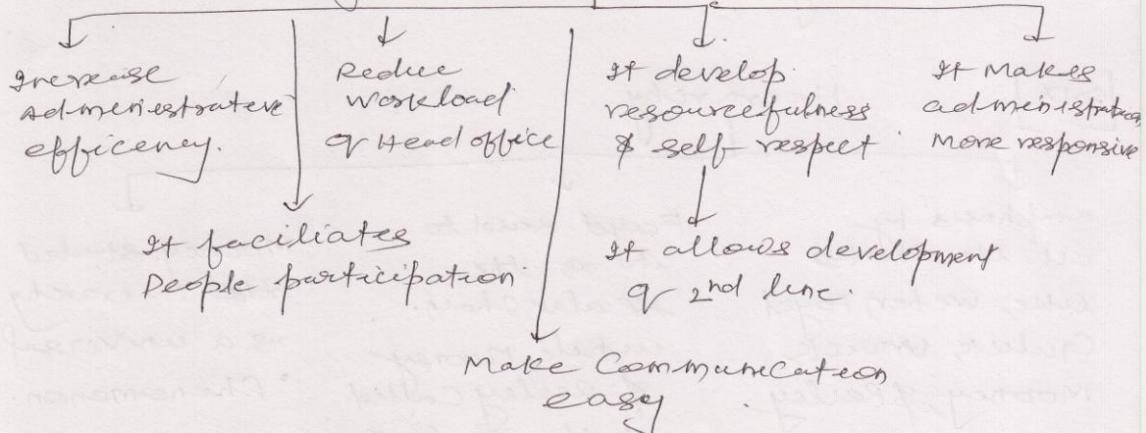
(b) Meaning of Decentralisation

(write need of L.D. (note of Henry Fayol))

(c) approaches of decentralization are:



(d) Significance of Decentralization are:



(e) Conclusion.

[Q12]

② Introduction.

(4)

Solm. is a cooperative effort or a group of people in pursuit of common objective.

organisation is a essential element of administration. It facilitates the proper utilisation of men, material & money for the accomplishment of the defined purpose.

③ Define organisation.

Mooney

L. D. White

Chester Bernard

Urwick

④ Characteristics of organisation.

Mechanised  
Henry

L. D. White

C. I. Bernard

H. G. Smith

⑤ write difference between formal & informal organisation.

[Q13]

Hierarchy.

emphasis by all the thinkers like, weber, Fayol, Gulick, Urwick, Mooney, & Reiley

Fayol said to it as the scalar chain. while Mooney & Reiley called it the scalar process

Mooney stated the hierarchy is a universal phenomenon.

## (B) Meaning of Hierarchy.

(5)

L.D. White      Max Weber      E.M. Gladcen etc.

## (C) Principles of Hierarchy.

Through proper channel      Principles of correspondence      Unity of command

## (d) Advantages & Disadvantages of Hierarchy.

[Q.14] (a) Span of control means the number of subordinates or the units of work that an officer can personally direct, control & supervise. It is also known as Span of Supervision or Span of Management.

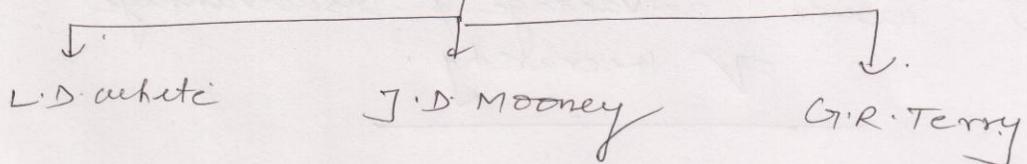
(b) Span of control depends on the following factors:

function      Time      Space      Personality

(c) With the help of the following point as given in (b) Span of control contributes in organisation. So discuss these points in your answer  
Conclusion:

[Q15] (a) Co-ordination is an essential part of administration. According to Mooney, co-ordination is the first principles of organisation and includes within itself all other principles which are subordinate to it & through which it operates. However co-ordination is only a means & not an end itself.

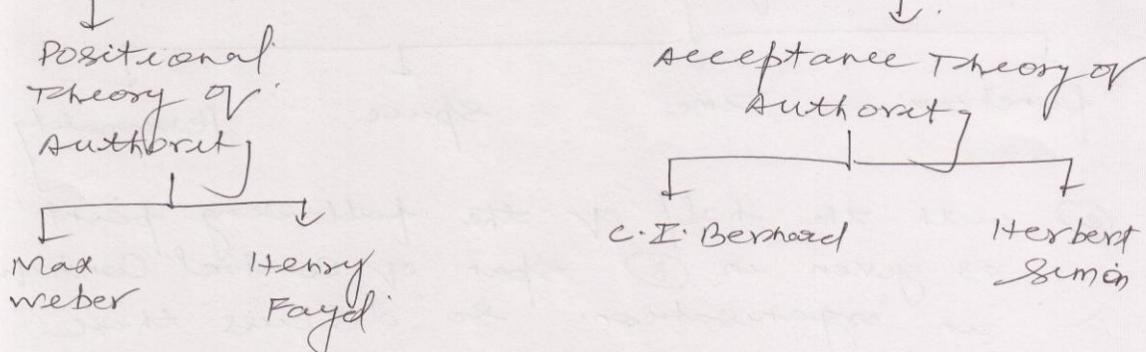
(b) Definition of Co-ordination.



(c) Describe the agencies involved through which co-ordination obtained.

[Q16] (a) Introduction [discuss about authority]

(b) Theories of Authority

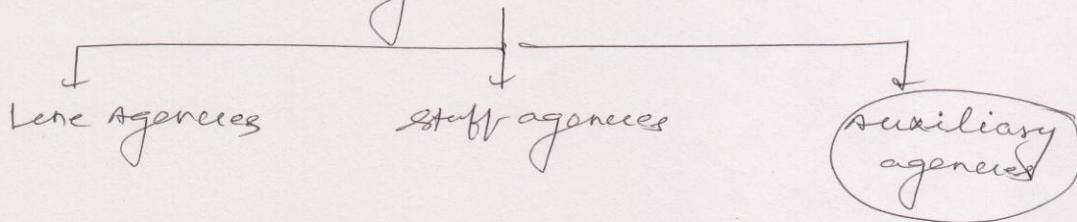


(c) types of authority

(d) Conclusion

(7)

[Q17] Q) There are three agencies in organisation i.e



- (b) define the auxiliary agencies
- (c) types of auxiliary agencies
- (d) functions of auxiliary agencies
- (e) Conclusion